



Hybrid Scenario

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Hybrid model

- EOSC Tasks 1 and 2 (EOSC EU Node) implemented by an external entity
- EOSC Tasks 3, 4 and 5 implemented through a continued EOSC European co-programmed Partnership
- Combination of indirect management by an external entity and direct management by the European Commission, depending on the tasks
- Engage MS/AC more strongly than under the current co-programmed partnership

Hybrid model :Task 1 & 2

three conditions would be required to ensure continuous operation and expansion of the EOSC EU-node:

- agreement between the participating MS/AC and the EC to co-finance Tasks 1 and 2. Typically an equal amount of budget could be envisaged by the EC and the Participating States (MS/AC). This agreement shall be finalised as early as possible and be ideally ready to enter into force at the beginning of the next Framework programme.
- existence of a qualified, external entity mandated by the EOSC governance to implement Tasks 1 and 2. This entity could be a re-purposed existing entity or a new, tailored-made entity with a public service mission. Such a structure should be able to not only provide grants to beneficiaries but also to launch procurement actions and own the object of the procurement for further use in the context of its operations.
- Once re-purposed or newly set up, this entity shall be “pillar-assessed”* by the Commission

* Typical areas (or pillars) for assessment include internal control, accounting, external audit, as well as the capacity to implement grants, procurements or other relevant financial instruments.

Hybrid model :Task 3 - 5

- Tasks 3 to 5 would remain under direct management of the EC.
- e.g. co-programmed partnership with tripartite governance.
- the European Commission, a body representing the interests of the MS/AC, an external entity* voicing the interest of the research community in Europe.
- FP10 work programme.
- possible complementary action: Co-funding of some EOSC actions by the EU and the participating States on a voluntary basis. Union contribution would reimburse part of the public funding paid by the involved national programmes to beneficiaries participating in successful projects resulting from the transnational EOSC call.

Coordination and governance between Task 1 & 2 and Tasks 3 to 5 will be necessary:

(i) recommendations by the external entity in charge of the EOSC EU node identifying gaps and necessary R&I actions and

(ii) recommendations from the *EOSC Partnership Board* in full adequacy with the SRIA and the needs expressed by the research communities

* external entity taking part in the tripartite governance could possibly differ from the external entity mandated to implement Tasks 1 and 2

Hybrid Model key aspects

Task 1 & 2 (EOSC EU Node)

- external entity (to be chosen before/at start of FP10)
- funding by EC and MS/AC (agreed upon before start of FP10 for full duration of FP10)
- external entity can provide grants to beneficiaries and launch procurements

Task 3-5 (Enabling EOSC, Development, Policies)

- FP10 work programme
- co-programmed partnership
- tripartite governance
- external entity not necessarily the same as for Tasks 1 & 2
- in-kind contributions